OVERVIEW AND SCRUTINY MANAGEMENT COMMITTEE – WORK PROGRAMME 2018/19

MEMBERS: Cllr Julie Stewart Turner - Chair of Overview and Scrutiny, Cllr Gulfam Asif, Cllr Cahal Burke, Cllr Liz Smaje and Cllr Rob Walker

SUPPORT OFFICER: Penny Bunker, Governance & Democratic Engagement Manager

ISSUE	APPROACH/AREAS OF FOCUS
Management of the Scrutiny function	To re establish the structures and ways of working for Scrutiny during the 2018/19 municipal year including: Approval of Ways of Working for 2018/19 Appointment of co-optees for the 2018/19 municipal year To reappoint the Ad-hoc Scrutiny Panel for Elective Home Education.
2. Managing the delivery of the overall Scrutiny work programme.	As part of its role, the scrutiny committee has overall responsibility for the setting and delivery of the scrutiny work programme, this will include: • Approving the draft work programmes for each to the 4 thematic Scrutiny Panels • Receiving regular updates from panel lead members on the delivery of panel work programmes
3. Scrutiny communications	 The committee will continue to prioritise communicating about scrutiny work, including; To oversee production of scrutiny bulletins To plan to present more information updates on current Scrutiny work at Council meetings To oversee the production of the Annual Report 17/18 for presentation to Council To oversee the reintroduction of Scrutiny information on the council website
4. Inclusion and Diversity Strategy and Action Plan	To contribute the development of year 2 of the strategy and the supporting action plan To continue to monitor the implementation and progress of the strategy and action plan
5. Transformation Programme	The Committee will take on responsibility for maintaining an overview of the progress of the overall Transformation Programme. Specific workstreams will be picked up by the Corporate Scrutiny Panel.

ISSUE	APPROACH/AREAS OF FOCUS
6. Crime and Disorder	As part of the statutory requirement for scrutiny to hold at least one meeting per annum when it considers crime and disorder issues, the Committee will hold a workshop to contribute to the development of the Cohesion and Integration Strategy
	The Committee will also look at how the Council and its partners are responding to domestic abuse and look at progress against the priorities within the community safety partnership plan.
7. Flood Risk Management	The Committee will comment on the draft of a new 5 year Flood Risk Management Plan.
	In addition the Committee will receive an update on the community engagement activity and work in pilot areas to support the community to be proactive in preparing for potential flooding.
8. Leader of the Council Priorities	The Committee will hear from the Leader of the Council on his priorities for the Council in the 2018/19 municipal year.
9. The new approach to Corporate Performance monitoring	The Committee will continue to scrutinise the development of a revised approach to corporate performance management with in the council.

CHILDREN'S SCRUTINY PANEL – WORK PROGRAMME 2018/19

MEMBERS: Cllr Cahal Burke, Cllr Lisa Holmes, Cllr Donna Bellamy, Cllr Sheikh Ullah, Cllr Darren O'Donovan, Fatima Khan-Shah (Education Co-Optee), Dale O'Neill (Co-Optee)

SUPPORT: Yolande Myers, Governance & Democratic Engagement Officer

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
1. Improvement Journey.	 Maintain a focus on the finances of the improvement journey in Kirklees to include: Reviewing the letters sent to the Director of Children's Services following each Ofsted Visit Considering the implementation of the improvement journey, and how this aligns with the recommendations of the Children's Ad-hoc Scrutiny Panel. To consider the Sufficiency Strategy of local placements to ensure that children are not placed outside of the area 	Panel meeting 11 June 2018 The Panel received draft strategy and action plan on the sufficiency of placements until the end of the calendar year 2019. The Panel agreed: 1. That a table with statistics relating to the numbers of children in Local Authority in care should be brought to each Children's Scrutiny Panel. 2. That the Panel support the principles contained within the draft Sufficiency Strategy.
2. Special Educational Needs (To include Home to School Transport)	 Monitor the Self Evaluation Form for SEND, in preparation for a Ofsted Visit to include: A focus on one or two areas rather than continue to consider the whole SEF document being: SENACT TEAM & Compliance, looking at the quality and consistency of EHC Plans Parents, to gain some feedback on their views and involvements with the service Monitor the implementation of the Home to School Transport Policy to include: 	It was agreed that: 1. The Panel will consider key indicators to ascertain progress, plus an action plan to show where progress is being made 2. Engagement with parents – initially the focus could support the first point and their engagement with services Further informal briefings will take place.

ISSUE	APPROACH/AREAS OF FOCUS	OLITCOMATC
		OUTCOMES
	 Requesting that the final draft version of the policy be shared with the panel. 	
3. CSE and Safeguarding	Monitor issues relating to CSE and Safeguarding following the disbanding of the CSE Panel.	
	This has been scheduled for the Panel meeting on Monday 10 th September 2018.	
4. KSCB	Review the improvements of the KSCB and to ensure the Panel is clear about the focus of the work of the KSCB and satisfied that it is effective and accountable.	
	This has been scheduled for the Panel meeting on Friday 2 nd November 2018	
5. Children and Young People's Plan	To receive the final draft plan once completed.	
6. Visit to Duty & Advice	The Panel will visit staff at Duty & Advice to seek feedback on service changes and working arrangements.	The Panel is assured that staff are well supported to do their job and that retention rates improve to those seen in other 'good' Local Authority areas. The Panel is clear that staff have been trained on the chosen Social Work Model and the newly implemented IT system.

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
7. Front Door Policy	Review progress of the Kirklees Front Door Policy to include: • Visiting a head teacher's forum to obtain feedback on their experiences of the front door policy. • To seek the experience of social work staff at the visit to Duty and & Advice.	
8. Edge of Care	 Maintain an overview of the work done to improve the Edge of Care in Kirklees to include: Strategy for Partnership working - Early Help Multi Systemic Therapy Family Mental Health Service Family Conferencing To seek the experiences of head teachers on the visit to the HT forum. This has been scheduled for the Panel meeting on Monday 10th September 2018. 	The Panel is ensured that the Edge of Care model in Kirklees is clarified and enhanced, and should including consideration of whether good practice from other areas might be effectively adapted for use in Kirklees. That as part of clarifying the Edge of Care approach, the role of Schools is considered and schools have the opportunity to be part of the approach.
9. Elective Home Education	The ad-hoc EHE Scrutiny Panel continues and will receive evidence from witnesses and visits to include: • Visiting parents who currently EHE their children • Visit Leeds to see their approach	

CORPORATE SCRUTINY PANEL – WORK PROGRAMME 2018/19

MEMBERS: Cllr Gulfam Asif (Lead Member), Cllr Marielle O'Neill, Cllr James Homewood, Cllr Hilary Richards, Cllr John Taylor, Cllr Bill Armer, Philip Chaloner (Co-optee), Linda Summers (Co-optee).

SUPPORT: Alaina McGlade, Governance & Democratic Engagement Officer

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
1. Financial Monitoring	See separate work programme at Appendix 1	See separate work programme at Appendix 1
(To include training)		
2. Corporate Plan	To consider the revised Corporate Plan prior to submission to Council	Panel Meeting 3 rd July 2018
		It was agreed that: (1) the Kirklees Council's Corporate Plan for 2018/20 be received and that the date for final sign off by Council on the 11 July 2018 be noted; (2) that the Live in Kirklees survey be shared with the Panel before its next distribution and the Panel incorporate a discussion on citizen engagement as part of this item; (3) that the Panel recommend that, as part of the Corporate Plan's communication and engagement plan, the profile of Kirklees should be developed by using the different districts as
3. Libraries Review	To consider the outcome of the independent review into library services and to influence the actions taken in	a key selling point. Informal Panel Meeting 23 rd July 2018
(to include Access to Services)	 relation to the review of library provision across Kirklees. Report recommends alternative delivery models used elsewhere should be researched. Could recommendations in this report support the place based working agenda? 	It was agreed that further updates be provided to the Panel once the review report was considered by Cabinet on 21st August.

	FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES	
4. Transformation Programme	Work streams to include: - Procurement - Commercialisation (pre-scrutiny – what can we learn?)		
	 To understand the savings required as part of the transformation programme and to track whether they are being achieved. To understand the changes being made to procurement and monitor the impacts of savings being made. To understand the council's approach to commercialisation and identify any learning points to be considered 		
5. People Strategy	To understand the rationale behind the updates being made to the People Strategy Work streams to include: - Staff Wellbeing - Succession Planning - Induction - Right people in right place to enable continuity		
6. Digital by Design Strategy	Link to Transformation Work Streams		
7. Land lettings policy	To consider the policy and how it applies to community groups and the consistency of approach with other council strategies.		

LEAD MEMBER BRIEFING ISSUES			
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES	
8. Democracy Commission	To understand the progress being made in relation to the		
	recommendations issued within the report and to link with		
	Council's new approach "We're Kirklees"		

Financial Scrutiny – Work Programme

Appendix 1

Topic	Areas of focus	Actions	Anticipated Outcomes
Financial Planning	MTFP Annual Council Budget Reserves Policy	 How is the Corporate Plan informed by financial strategy Are all of the Council's strategies in sync? Consider if the Annual Budget set in accordance with MTFP? Have targets been met and how are these measured? Outline of any overspends/ underspends and how these have been considered for future budget planning Outline of any implications arising from service plans Is the level of reserves in line with the MTFP? 	 Is the impact of resource allocation, decisions and spending measured? Are financial targets appropriate in relation to the MTFP forecast and monitored regularly? Is Social Value of spending measured, where appropriate? Are targets being achieved?
Financial Management	Budget Monitoring	 Consider revisions to current budget, including pressures and arising issues and compare to last year's statements. Consider Executive's proposals for next financial year. Consider provisional settlement and Executive's response. Consider final budget proposals. 	 Have planned service outputs been achieved? (Link to performance monitoring) What has been achieved from additional resources? Have resources been managed effectively throughout the year? Where does this year's outturn leave the council finances for next year?
Savings and Efficiency Plans	MTFP Council Budget	 Are efficiency plans being managed with adequate resources? 	Were objectives outlined and achieved?

<u>Financial Scrutiny – Work Programme</u>

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		 What variances have arisen during the year? Are variations reviewed and linked back to original strategy? How is the impact on services being monitored? 	What savings were not achieved and how is the impact of this being managed?
Citizen Participation	Public Participation	 How engaged are the public with the Council's financial processes? Do items on the forward plan reflect interests and concerns of the public (and service users)? How is social media used to enable public participation? How do decision makers take into account the views of the public currently? 	Has there been an increase in participation of the public?

Issues discussed at Corporate Governance & Audit Committee:

Procurement Rule Compliance

A new governance and management structure has been agreed, designed to provide a more centralised focus and strengthen arrangements. It now needs to be implemented to drive improved effectiveness and compliance across the Council at an increased pace, both in terms of forward planning and management of contracting.

Increasing the capacity and skills to deal with workforce management

The People Strategy has been launched, highlighting 5 themes which provide an overall focus for the work that is needed. 8 work streams will be key to delivery of the Strategy and will feed into and support the transformation agenda. The Strategy that is supported by an action plan which is being reviewed and updated on an ongoing basis now needs to be 'owned' by the organisation, managers and staff. Corporate standards and guidance needs to be developed more quickly to enable managers to develop the necessary skills to make and lead changes that are required.

ECONOMY AND NEIGHBOURHOODS SCRUTINY PANEL – PROPOSED WORK PROGRAMME 2018/19

MEMBERS: Cllr Rob Walker (Lead Member), Cllr Bill Armer, Cllr Martyn Bolt, Cllr Judith Hughes, Cllr Richard Murgatroyd, Cllr Harpreet Uppal, Mark Mercer (co-optee)

SUPPORT: Richard Dunne, Principal Governance & Democratic Engagement Officer

POTENTIAL ISSUES IDENTIFIED FOR INCLUSION IN THE WORK PROGRAMME 2018/19		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
1. Housing	 Receiving a copy of the Kirklees Draft Housing Strategy to include highlighting areas of the strategy that have been influenced by discussions with the Panel during 2017/18 municipal year. Consideration to be given to monitoring progress of the Strategy and the approach and time line for this work. Receiving a presentation on the proposed changes to the Kirklees Housing Allocations Policy to include the planned approach to delivering the policy. Areas of focus on Allocations Policy to be agreed following the initial discussions. 	 Panel meeting 19 July 2018 The Panel received the draft Kirklees Housing Strategy and Action Plan 2018/2023 and an update on the work that is being undertaken on the Housing Allocations Policy. The Panel agreed: To put forward a proposal to the Overview and Scrutiny Management to establish an Ad Hoc to look at the implications for the local authority following the publication of the Hackitt report (see item 8 of the work programme). That two members of the Panel, Cllrs Judith Hughes and Bill Armer, would join the Council working group that will be undertaking a review of the Open Age Policy and Local Lettings Framework.
2. Towns and Communities in Kirklees	 To consider and assess the plans being developed for Dewsbury and Huddersfield Town Centres. To assess the objectives of the plans to include the aspirations/vision for the towns, public realm and infrastructure. 	

POTENTIAL ISSUES IDENTIFIED FOR INCLUSION IN THE WORK PROGRAMME 2018/19		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
	 To consider the approach being taken to developing and consulting on the master plans and looking at the role of scrutiny in this process. Consideration may also need to be given to the wider context of other town centres and villages across Kirklees to include looking at key challenges and opportunities that could influence this agenda. 	
3. Economic Strategy	 Looking at the refresh of the Kirklees Economic Strategy. This is an overarching strategy that will help inform the development of the town centre master plans and the Panel will need to consider its approach to reviewing and helping to inform the Strategy. The Panel may also wish to include a focus on the West Yorks Combined Authority Inclusive Growth Strategy as part of this area of work. 	Panel meeting 19 July 2018 It was agreed that the emerging Kirklees Economic Strategy should be discussed at the meeting 5 September 2018.
4. Skills Strategy	Work on refreshing the Kirklees Skill Strategy is less developed than the work being done on the Economic Strategy and master plans. The Council will need to consider whether to further develop its own Skills Strategy or to use the Leeds City Region (LCR) Strategy and focus on the local delivery of this wider plan. The Panel could consider: Reviewing the LCR Strategy and assessing how it will influence and shape local policy. The Council's approach to developing a local workforce that will have the right skills and	

POTENTIAL ISSUES IDENTIFIED FOR INCLUSION IN THE WORK PROGRAMME 2018/19			
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES	
	qualifications to exploit planned investment across the district and neighbouring Towns and Cities.		
5. Waste Minimisation	 Areas could include: Receiving an initial presentation to understand the current position of waste minimisation in Kirklees which would help to provide a benchmark/starting point for the Panel. A more detailed look at the waste and recycling elements of this agenda. Considering what is being done to change the behaviour of the local population to avoiding and reducing waste. 		
6. Air Quality	To be confirmed		
7. Green Space	To be confirmed		
8. Review of the Hackitt Report "Independent Review of Building Regulations and Fire Safety".	It was agreed that the Panel needs to look at the implications for the local authority following the publication of the Hackitt report. The Lead Member to explore options including setting up an Ad Hoc Scrutiny Panel to do a focussed piece of work.		

HEALTH AND ADULT SOCIAL CARE SCRUTINY PANEL – WORK PROGRAMME 2018/19

MEMBERS: Cllr Liz Smaje (Lead Member), Cllr Nell Griffiths, Cllr Fazila Loonat, Cllr Alison Munro, Cllr Gemma Wilson, Cllr Habiban Zaman, Peter Bradshaw (Cooptee), David Rigby (Co-optee).

SUPPORT: Richard Dunne, Principal Governance & Democratic Engagement Officer

FULL PANEL DISCUSSION			
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES	
Financial position of the Kirklees Health and Adult Social Care Economy.	 Maintain a focus on the finances of the health and social care system in Kirklees to include: Reviewing any emerging transformation programmes and assessing their contribution to increasing efficiencies and impact on services. Considering the various Cost Improvement Schemes (CIPs) and their impact on the delivery and commissioning of services. 	 Panel meeting 19 June 2018 The Panel received an update on the financial position of the health and adults social care economy. The Panel agreed: 1. To look in detail at the Cost Improvement Plans from NHS Partners and the Council. 2. That the Panel would wish to see more discussions taking place across CCG and Acute Trust areas to better support the work of Place in Kirklees. 3. To receive a copy of the Kirklees Integrated Commissioning Boards Work Plan. 4. To receive a copy of the Winter Pressures report that will go to the Kirklees Health and Wellbeing Board 	
2. Kirklees Health and Wellbeing Pla (STP) to include work emerging from the West Yorkshire and Harrogate Health and Care Partnership (WY&H HCP)	 Monitor progress and implementation of the Local and West Yorkshire plans to include: Assessing any emerging proposals (West Yorkshire wide) that relate to the measures that were proposed within the Health Optimisation Programme (withdrawn locally by the CCGs). 		

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
	 Reviewing any West Yorkshire wide reconfiguration proposals and assessing their impact on local services. Assessing progress and effectiveness of the Care Closer to Home programme with a focus on the progress being made in reducing demand on hospital services including winter pressures. Considering the governance arrangements for West Yorkshire and Harrogate Health and Care Partnership. This has been scheduled for the Panel meeting 14 August 2018. 	
3. Integration of Health and Adult Social Care	 Continue to monitor the planned activity outlined in the Integrated Kirklees Commissioning Plan. Assess the impact of the work on the robustness of Adult Social Care. Assess how effectively the Better Care Fund is being used to support and progress the work on integration. Review the effectiveness of the implementation of the integrated approach to the delivery of community services through Care Closer to Home. Looking at Primary Care in Kirklees and the role of GPs in supporting the delivery of Care Closer to Home. 	
4. CQC inspections	Review progress of key local providers following a CQC inspection to include looking at the provider action plan and outcomes.	

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
5. Integrated Wellness Model	Receive an update following completion of the procurement process.	
6. Quality of Care in Kirklees	Receive an annual presentation from CQC on the State of Care across Kirklees	
7. Suicide Prevention	Review progress of the Kirklees Suicide Prevention Action Plan to include: • Looking in more detail at the relationship between the West Yorkshire and Harrogate Health Care Partnership (WYHCP) Suicide Prevention Strategy and the Kirklees Strategy/Plan. • Challenges of data sharing. • The work with GPs. • Looking at the overall local financial envelope to support the Council's work on suicide prevention.	
8. Podiatry Services	 Maintain an overview of the implementation of the new service to include: Assessing the impact on individuals who are housebound. Assessing the outcome of the further review of transport options to include a focus on the impact on services users of those clinics proposed for closure (particularly the centrally located clinics). 	

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
	Reviewing feedback of the alternative provision being provided by Age UK.	
9. Mental Health Services – Transformation Programme	 Areas of focus to include: Overview of progress of the programme to include timelines covering key areas of transformation work. Where implementation has taken place considering the emerging outcomes and lessons learned. Consideration to be given to having a wider session on mental health services to include suicide prevention. 	
10. Interim Changes to Acute Inpatient Elderly Medicine, Cardiology and Respiratory Services provision at Calderdale and Huddersfield NHS Foundation Trust (CHFT).	 Panel visit to CHFT to see first-hand the changes that have taken place. Subject to outcomes of the visit and panel sign off move item to Lead Member briefings to monitor impact of changes. 	
11. Wheelchair Services	 Follow up progress of panel recommendations from meeting held in January 2018. Review plans being developed to reprocure services to include considering the proposed model and if required consultation plan and document. This has been scheduled for the Panel meeting 14 August 2018. 	
12. Adult Care Offer Consultation	To receive and consider: Results from the analysis of the consultation. The draft proposals	Panel meeting 17 July 2018 The Panel received an update on the consultation, developments to date and the proposed next steps of the process.

FULL PANEL DISCUSSION			
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES	
	This has been scheduled for the Panel meeting 17 July 2018.	The Panel agreed the following actions and recommendations: 1. That the Panel receive reassurance that: a. The new proposed model for Adult Social Care will not create any further delays to assessments and that current delays are resolved; b. Carers as well as services users will be supported through the process. 2. The Panel would wish to see the proposals include details of how capacity within the community sector will be adequately supported. 3. The Panel feel that the Consultation doesn't reflect strongly enough the voice of the service user and would wish to see steps taken to increase the numbers of services users that are consulted. 4. The Panel would wish to see the proposals include details of improvements to the system in order to provide easier access to support and advice. 5. The Panel would wish to see a copy of the Draft Direct Payments Policy and details of the support planning tool for the Resource Allocation System. 6. The Panel would wish to see how the new proposed model for Adult Social Care interfaces with other areas of the health system including Care Closer to Home; GP's and acute services. 7. The Panel recommend that further consultation on the new model and future reports should include a more explicit reference to the financial context and implications of the proposals.	

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
		Strategic Director for Adults and Health offered to facilitate a workshop to provide panel members with an opportunity to have an input into the emerging policies. The workshop has been provisionally scheduled to take place on 17 September 2018.
13. Kirklees Safeguarding Adults Board (KSAB) 2017/18 Annual Report	To receive and consider the KSAB Annual Report.	
14. Mental Health Rehabilitation and Recovery Services Transformation Project.	To receive and consider: Details of the new proposed service. The Communication and Engagement Plan. This has been scheduled for the Panel meeting 17 July 2018.	Panel meeting 19 July 2018 Representatives from CCGs presented the planned engagement activity to support the development of mental health rehabilitation and recovery services in Kirklees. The Panel agreed the following comments and recommendations: 1. That the Panel have a concern that Community Voices will have access to existing contacts within their Communities and would therefore wish to see evidence from the results of the engagement that consultation has been carried out with people across the whole of Kirklees and from different communities. 2. That the Panel would wish to see that the engagement activity has been robust and includes a focus on engaging with service users.

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
15. Carers in Kirklees	An adult safeguarding review undertaken by Healthwatch Kirklees focused on the feedback of the experience of people with dementia and their carers. The report highlighted the important role of carers and the challenges they faced when trying to help a family member or friend with dementia navigate the social care support pathways.	
	Has been identified as having the potential for being a focused pieced of work that could potentially be undertaken as a task oriented (ad hoc) review. An initial scoping exercise will be carried out to identify	
	the key areas of focus	
16. Diabetes in Kirklees	To receive an update on prevalence rates in Kirklees and to look more closely at the work being done by Public Health to help people manage and control the condition.	
	This area of work may also be developed through the Health and Wellbeing Plan and would potentially help to inform the work of the Panel.	
17. NHS Continuing Healthcare	Continuing care means care provided over an extended period of time, to a person aged 18 or over, to meet physical or mental health needs that have arisen as a result of disability, accident or illness.	

FULL PANEL DISCUSSION		
ISSUE	APPROACH/AREAS OF FOCUS	OUTCOMES
	 Areas of focus could include: Getting an overview from CCGs of what has happened to continuing care over the last 3 years; Looking at the impact it has had on the authority in the last few years. 	

	LEAD MEMBER BRIEFING ISSUES	
ISSUE APPROACH/AREAS OF FCOUS		
1. Care Act 2014	Maintain a High level overview of the implementation of the Act.	
	This could be picked up alongside the Green Paper and the Care Offer	
2. All Age Disability and Adult Pathways	Monitor progress of the various transformational workstreams and the redesign of Adult Services pathways. This could also be picked up as part of the Adult Care Offer Consultation work and the Green Paper.	
3. Deprivation of Liberty Safeguards	Maintain a High Level overview of the numbers and impact on service. This could be considered as part of the robustness of social care.	
4. Healthy Child Programme	Maintain an overview of the progress of the implementation of the programme to include: feedback from practioners and services users; and assessing the CAMHS cancellation policy.	
	MONITORING ITEMS	
ISSUE	APPROACH/AREAS OF FOCUS	
1. Review of Mental Health Assessments	An update outlining progress on the recommendations from the review was issued to the Panel in April 2018.	

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It has been identified that further work on dual diagnosis is required. This work will initially be led by the Lead
Member and one other member from the Ad Hoc Panel. Findings will be reported back to full panel to consider
next steps.